















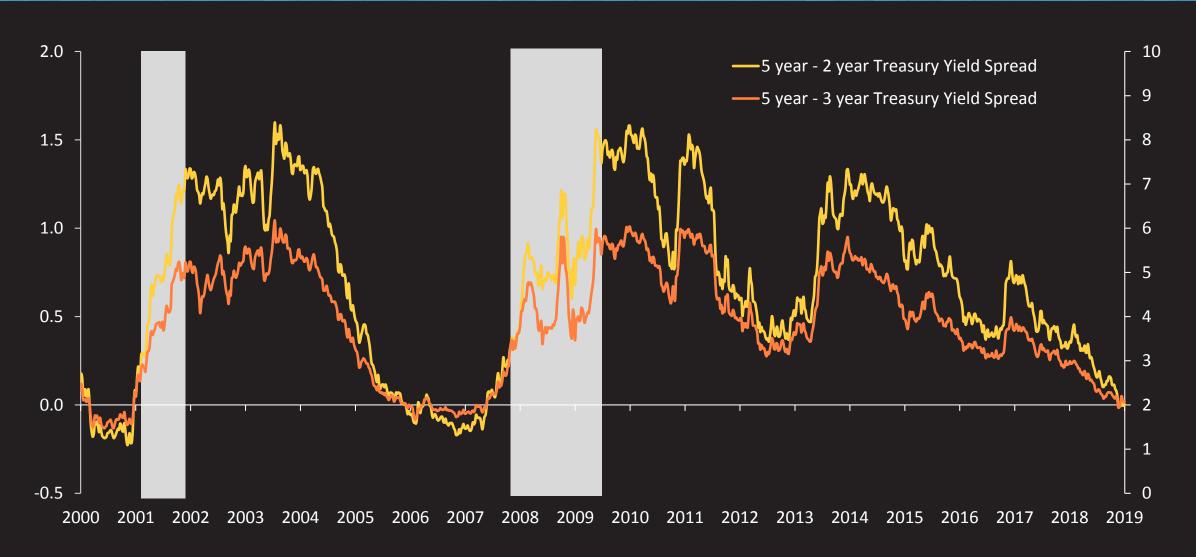
"There is always some chance of recession in any year. But the evidence suggests that expansions don't die of old age."

-Janet Yellen



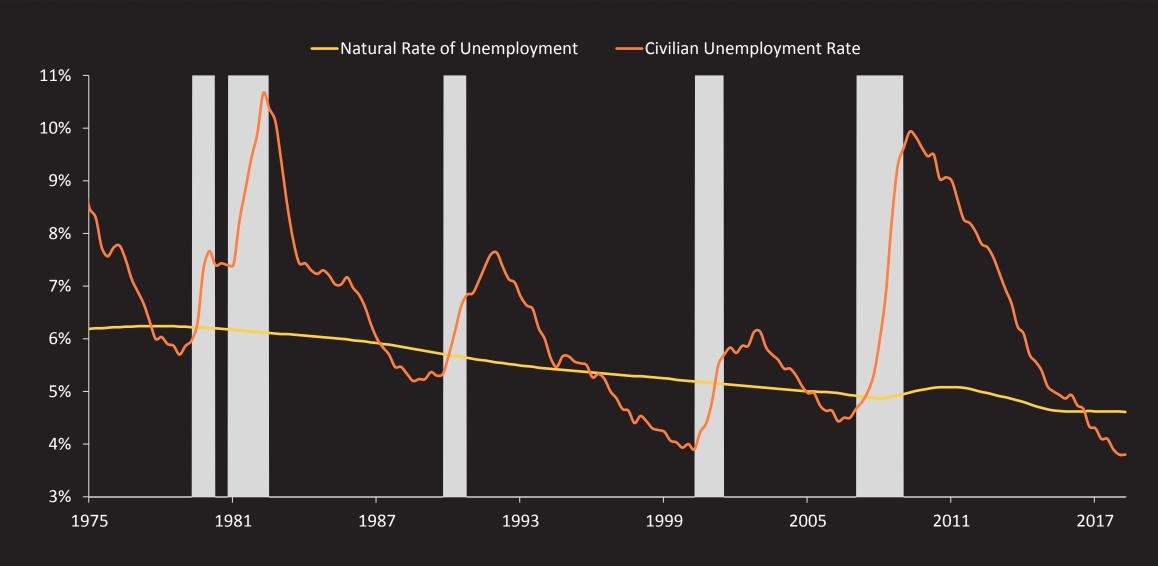
TREASURY YIELD CURVE BEGINNING TO INVERT? United States



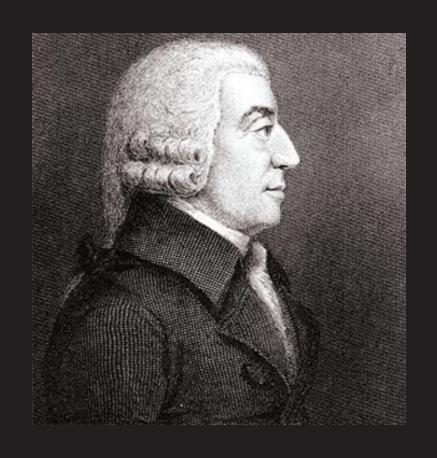


NATURAL VS. CIVILIAN UNEMPLOYMENT RATE United States







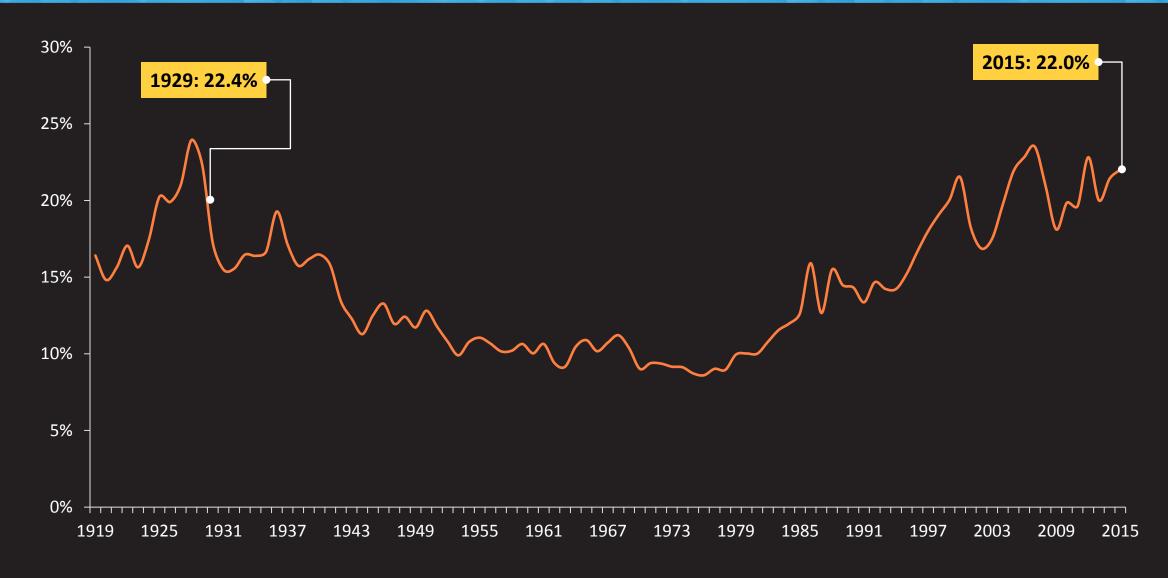


"No society can surely be flourishing and happy, of which the far greater part of the members are poor and miserable."

-Adam Smith

SHARE OF ALL INCOME HELD BY THE TOP 1% United States



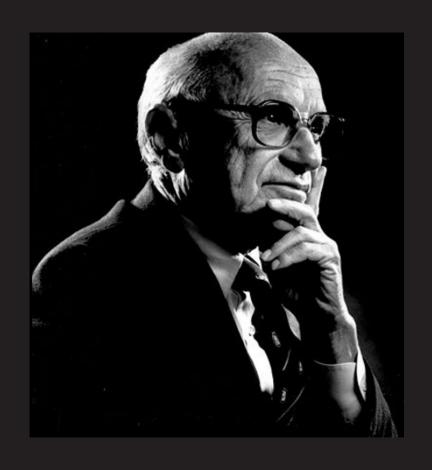


BALTIC DRY INDEX







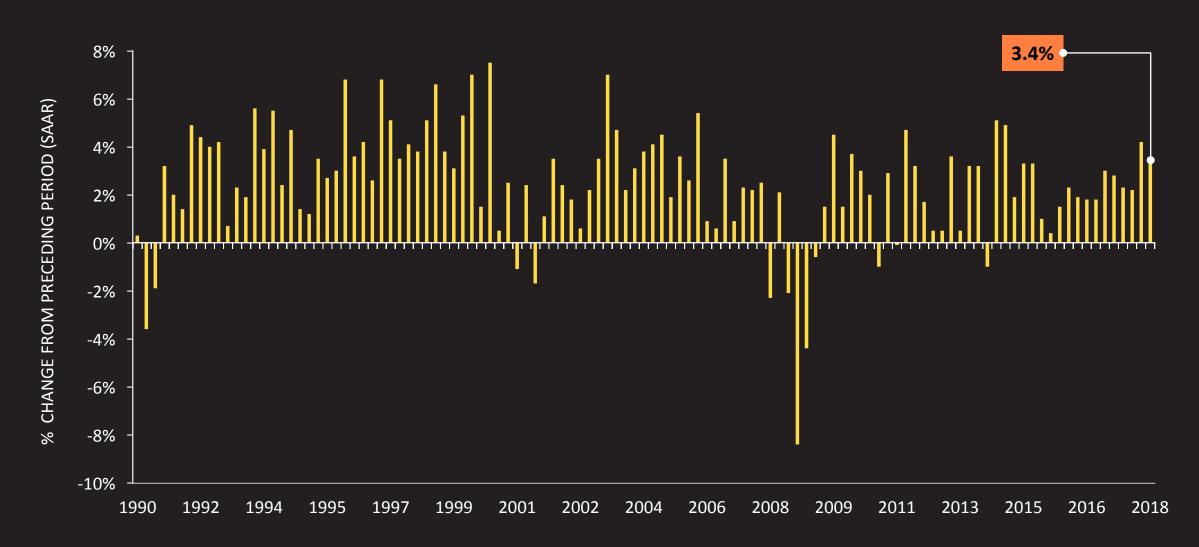


"Inflation is the one form of taxation that can be imposed without legislation."

-Milton Friedman

GROSS DOMESTIC PRODUCT United States





INDUSTRIAL PRODUCTION INDEX United States





CAPACITY UTILIZATION INDEX United States





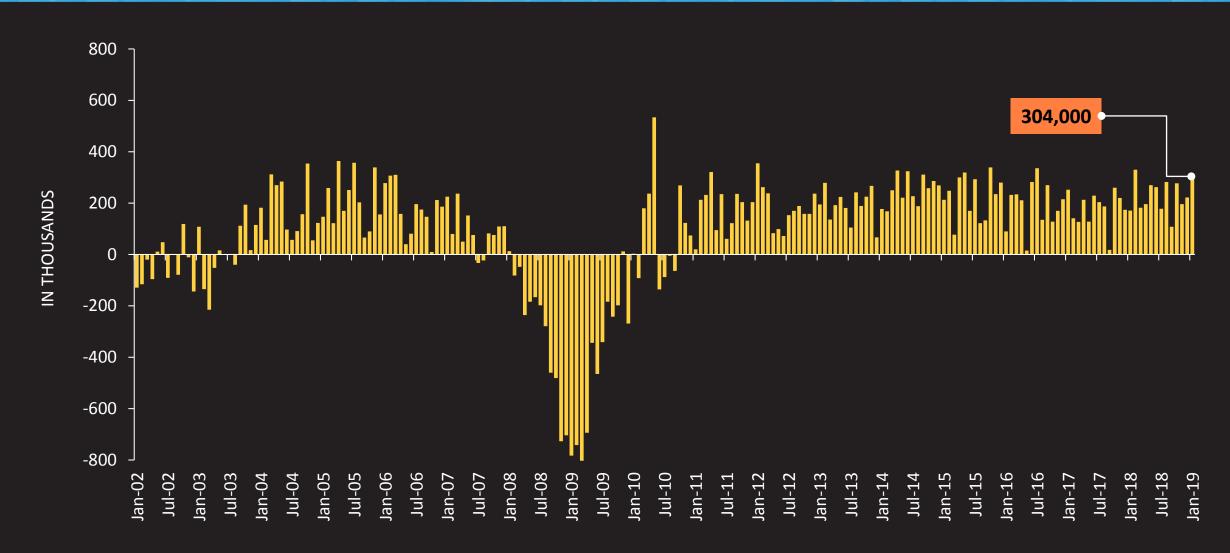
JOB OPENINGS United States





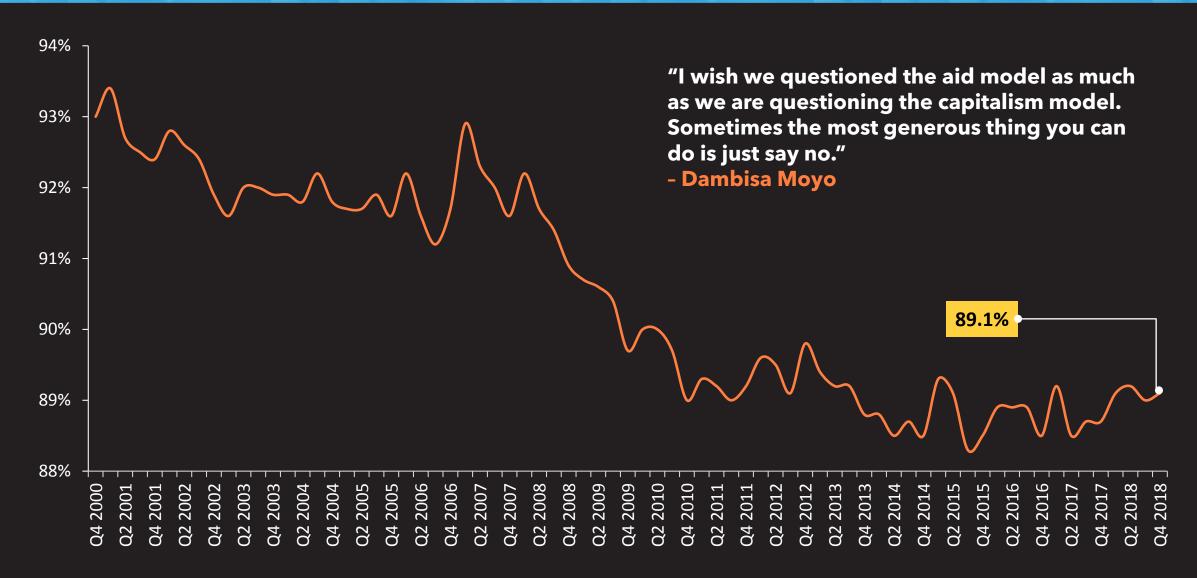
NET CHANGE IN JOBS United States





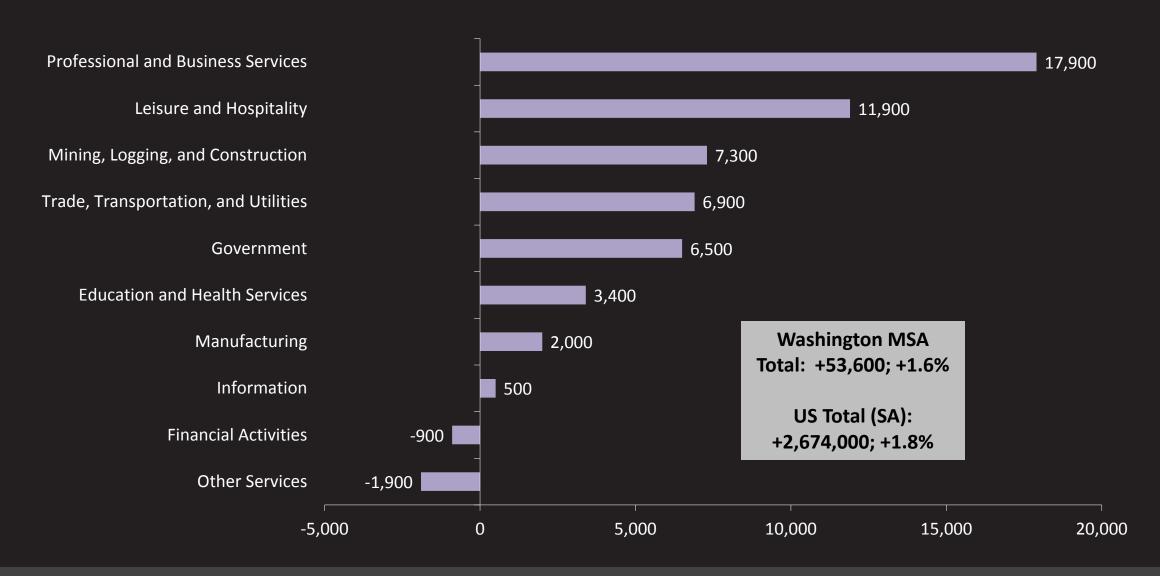
LABOR FORCE PARTICIPATION: MEN AGES 25 TO 34 United States





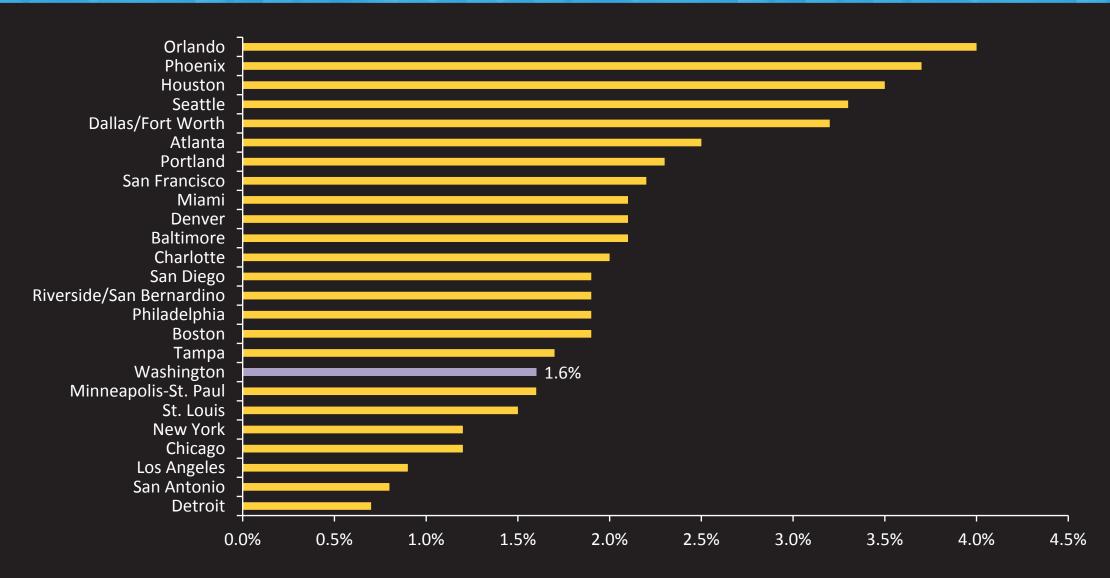
NONFARM EMPLOYMENT Washington Metro Area | 12 Months Ending December 2018





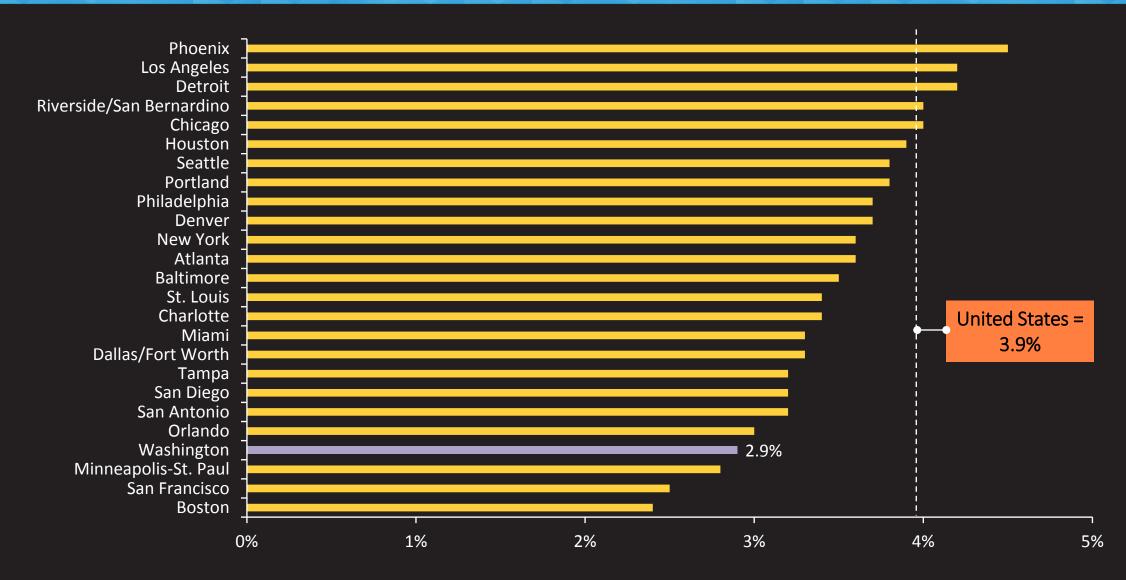
EMPLOYMENT GROWTH 25 Largest Metros | 12 Months Ending December 2018





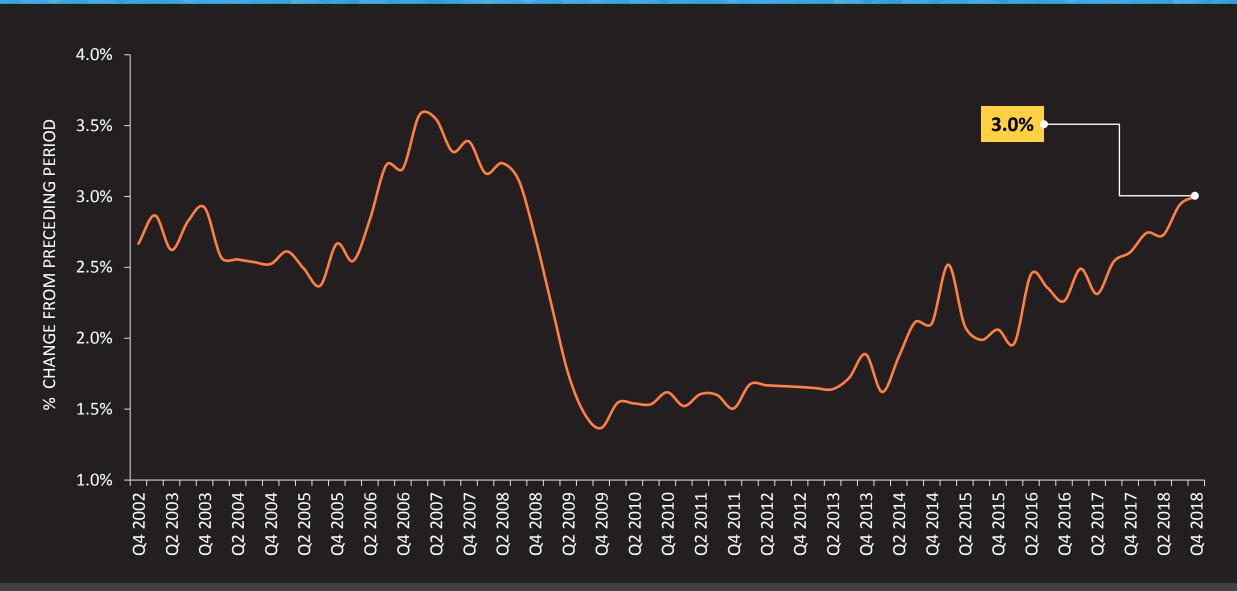
UNEMPLOYMENT RATES 25 Largest Metros | December 2018





GROWTH IN WAGES AND SALARIES United States Employment Cost Index (ECI)





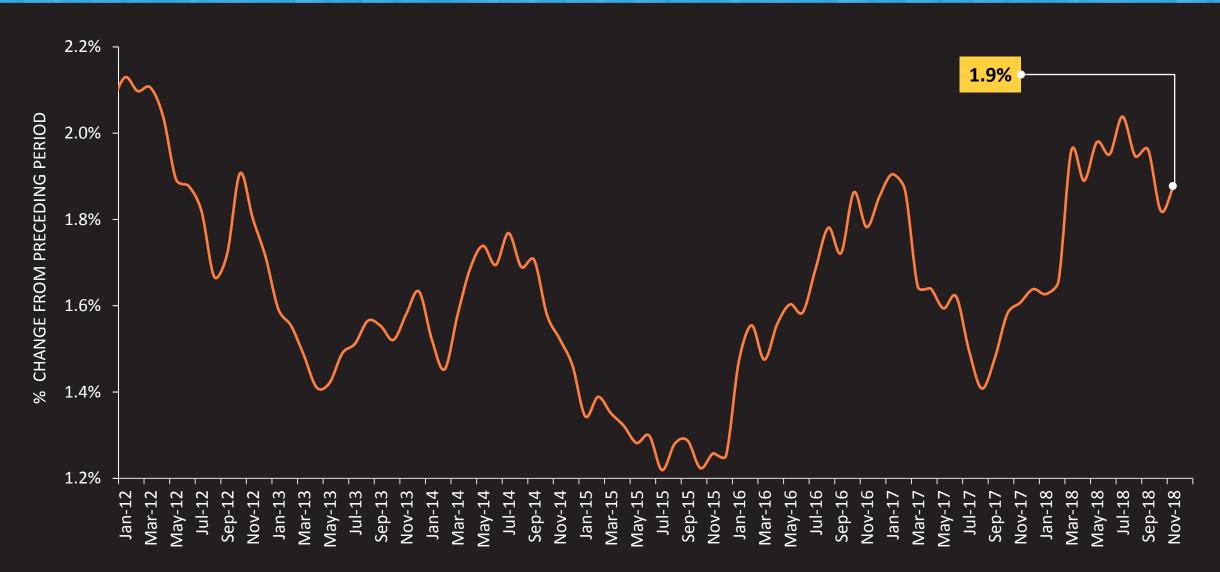
CONSUMER PRICE INDEX United States



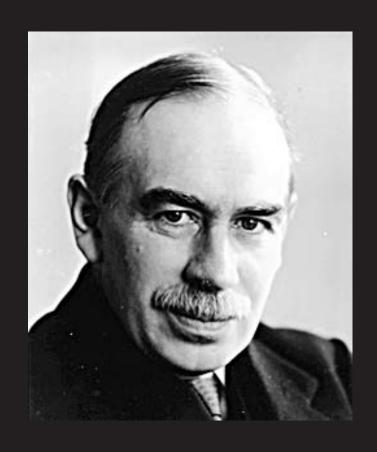


CORE PERSONAL CONSUMPTION INDEX United States





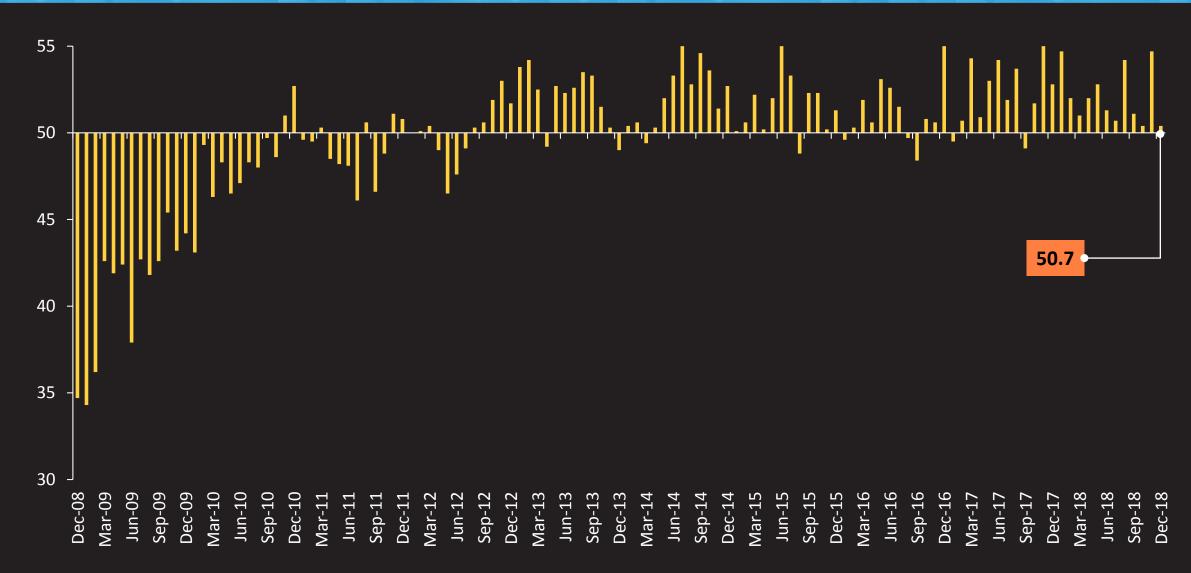




"Most men love money and security more, and creation and construction less, as they get older." -John Maynard Keynes

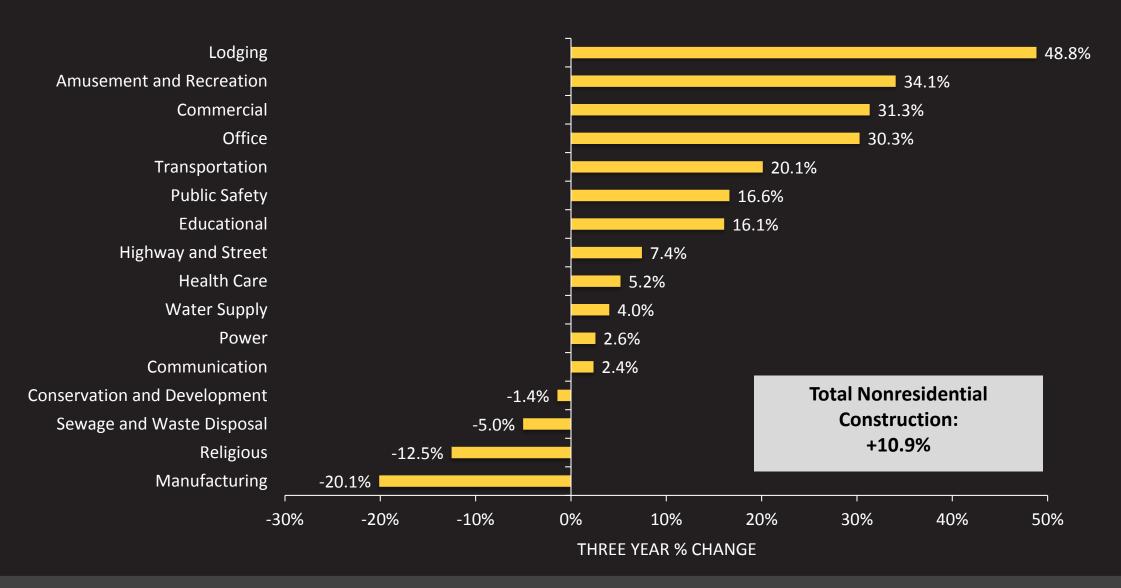
ARCHITECTURE BILLINGS INDEX United States





NONRESIDENTIAL CONSTRUCTION SPENDING United States | November 2015 vs. November 2018

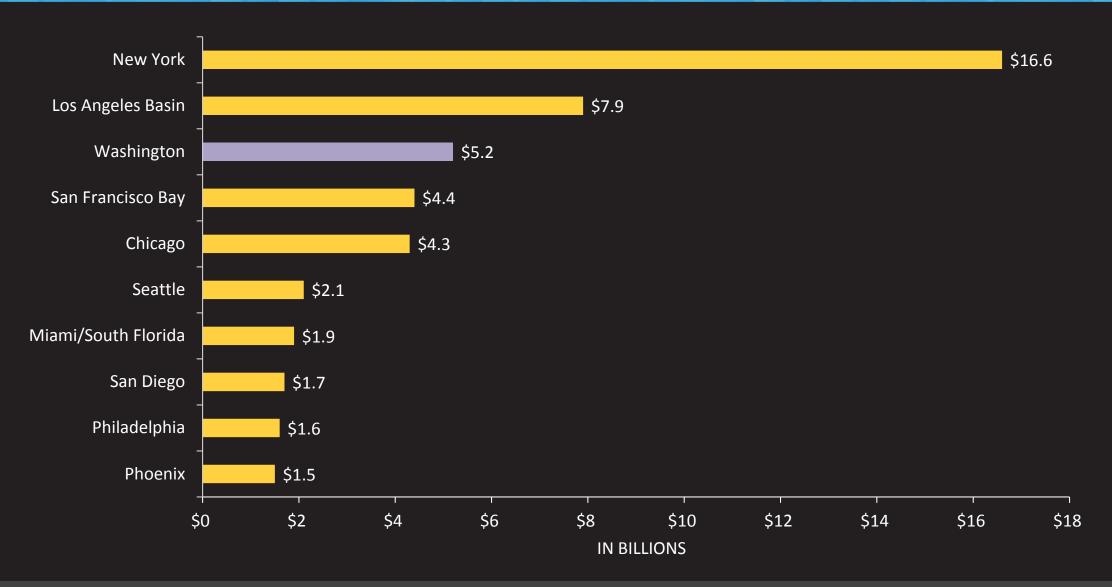






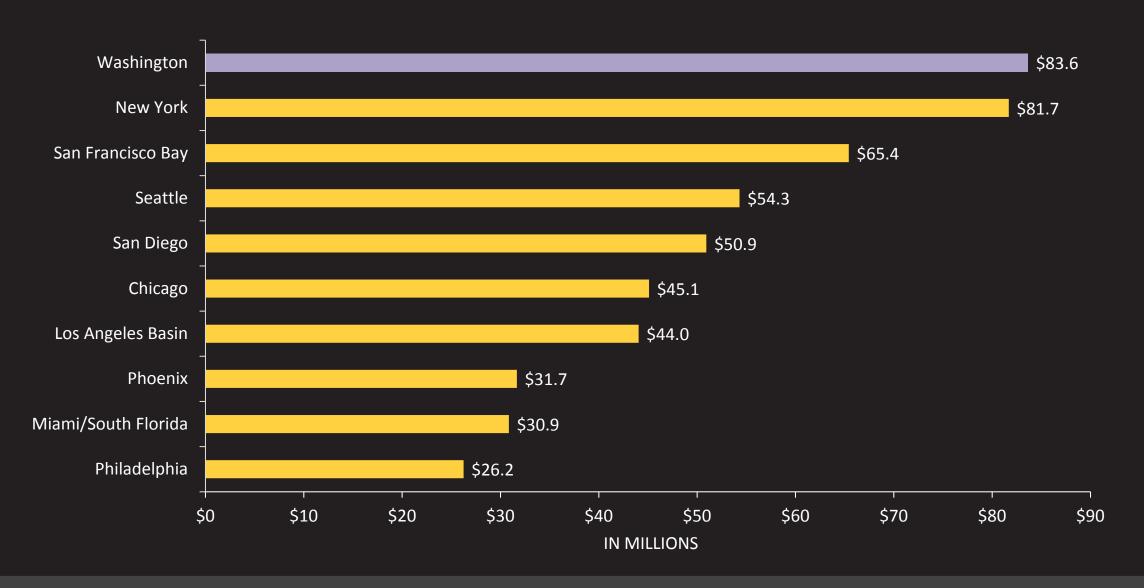
FOREIGN INVESTMENT IN U.S. COMMERCIAL REAL ESTATE Top Destination Metros | 2018





FOREIGN INVESTMENT IN U.S. COMMERCIAL REAL ESTATE PER 100,000 RESIDENTS Top Destination Metros | 2018





COSTAR COMMERCIAL REPEAT SALES INDEX United States

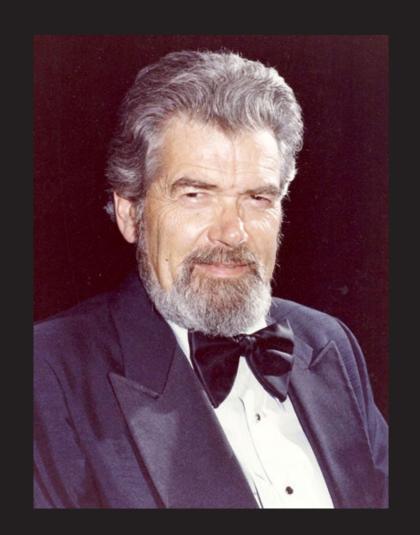






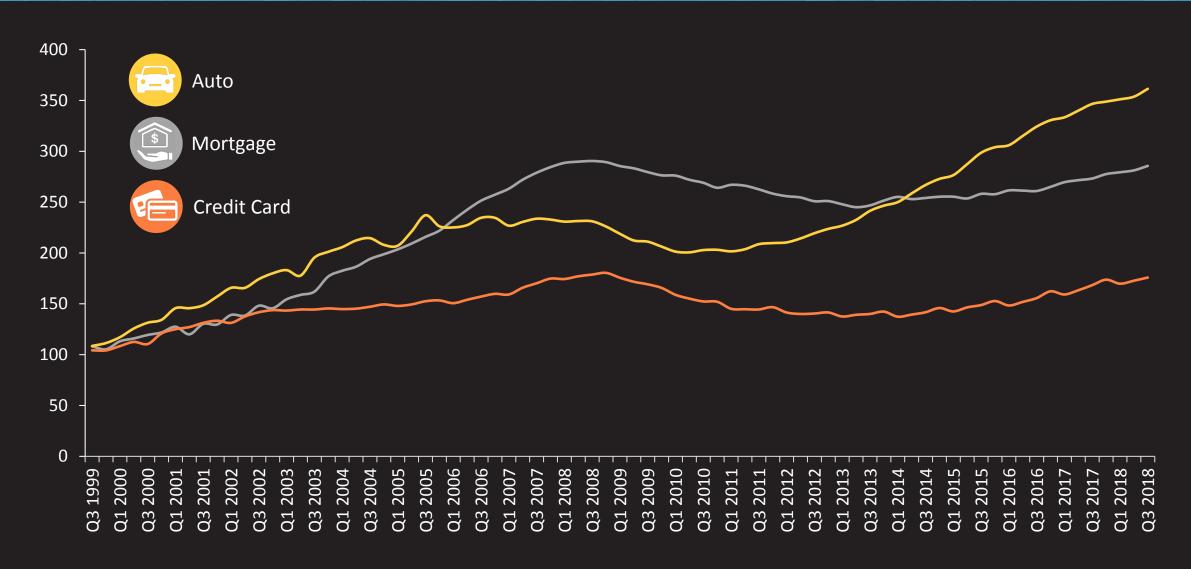
"An economist is an expert who will know tomorrow why the things he predicted yesterday didn't happen today."

-Laurence J. Peter



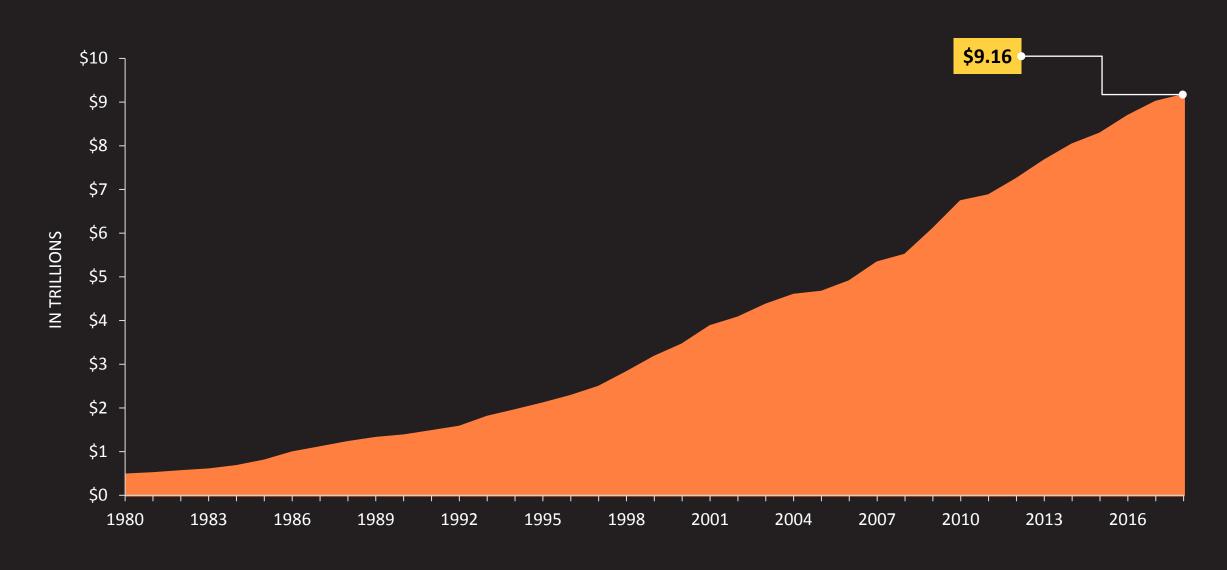
TOTAL DEBT VOLUME INDEX BY SELECT LOAN TYPES United States





CORPORATE BOND DEBT OUTSTANDING United States





GLOBAL DEBT REACHES ALL TIME HIGHS



 According to the International Institute of Finance, global debt reached an all-time high in 2016;

 At \$244.2 trillion as of Q3 2018, global debt—including household, government, and corporate—now represents 318% of global GDP;

- Last year the IMF warned of risks to the global economy:
 - "sheer size of debt could set the stage for an unprecedented private deleveraging process that could thwart the fragile economic recovery"

SHILLER PRICE-EARNINGS RATIO







ECONOMISTS DO IT WITH MODELS



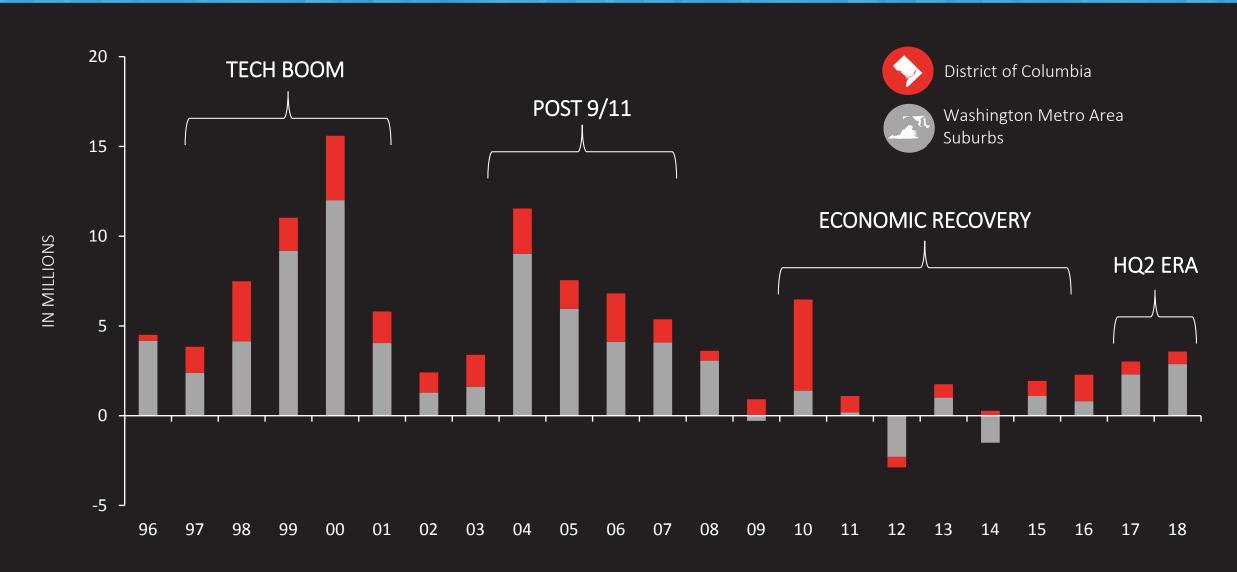
- Much of the negativity reflected in forecasts and in financial market volatility relates to things people believe will happen;
- But important parts of the U.S. economy continue to perform well – e.g. consumer, corporate earnings, construction.

- What's more, there is significant upside risk. What if the following happens?
 - Trade deal with China;
 - Infrastructure spending plan with revenue sources identified;
 - Elimination of tariffs on steel, aluminum, etc. &
 - Fed stops tightening!!!!
 - Hypothesis 2019 will be decent year for economy, especially the first half.



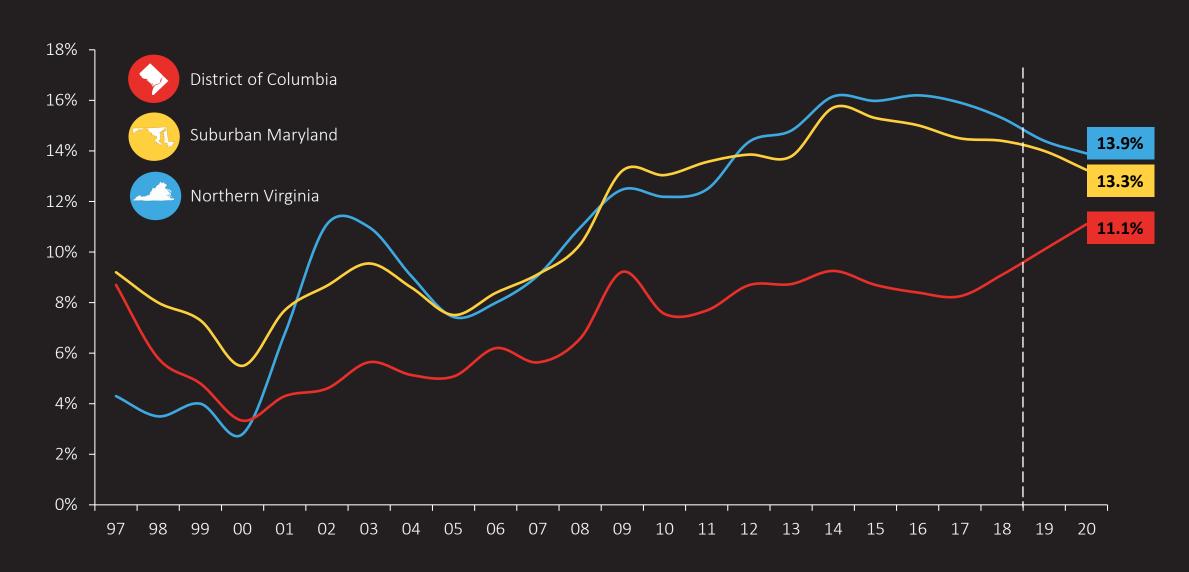
OFFICE NET ABSORPTION Washington Metro Area





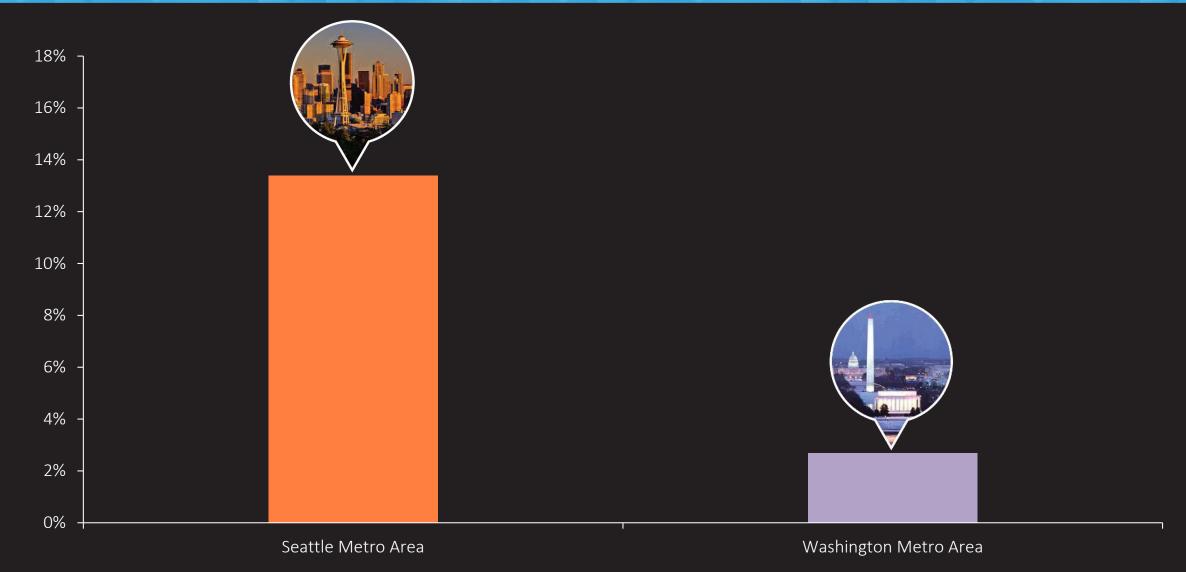
OFFICE VACANCY RATE Washington Metro Area





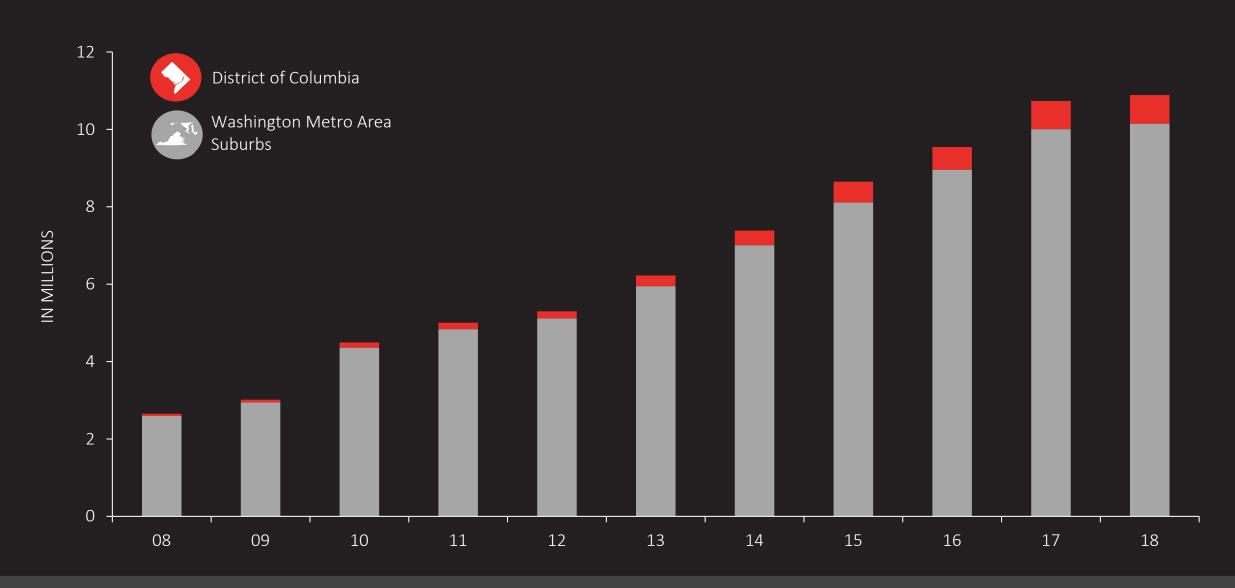
ANNUAL TECH EMPLOYMENT GROWTH Washington Metro Area vs. Seattle | 1997 to 2017





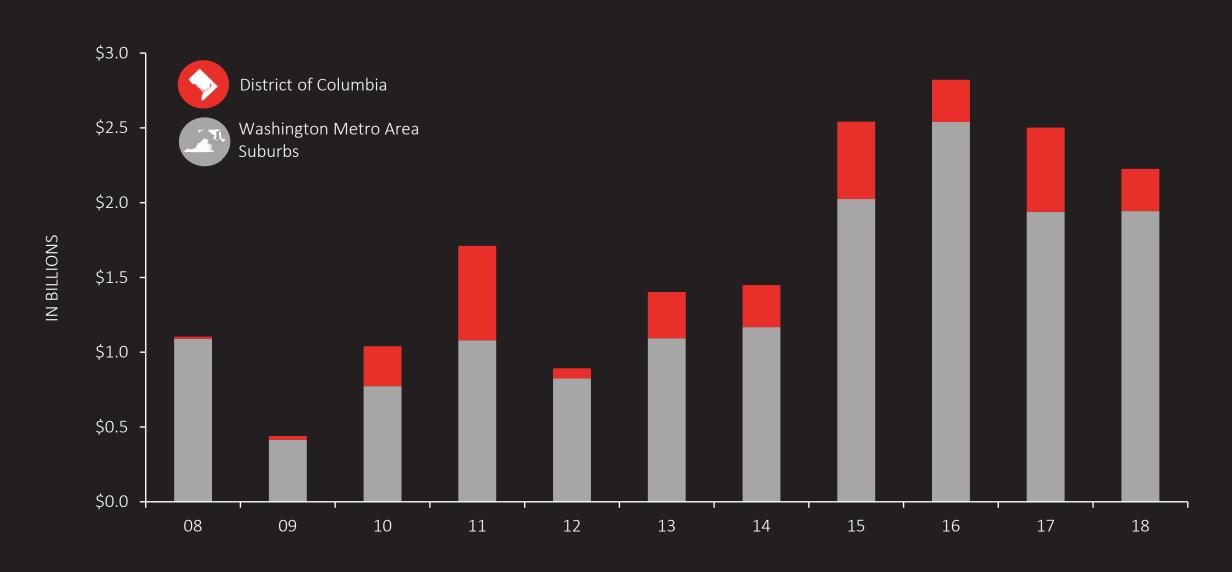
TECH OFFICE OCCUPANCY Washington Metro Area





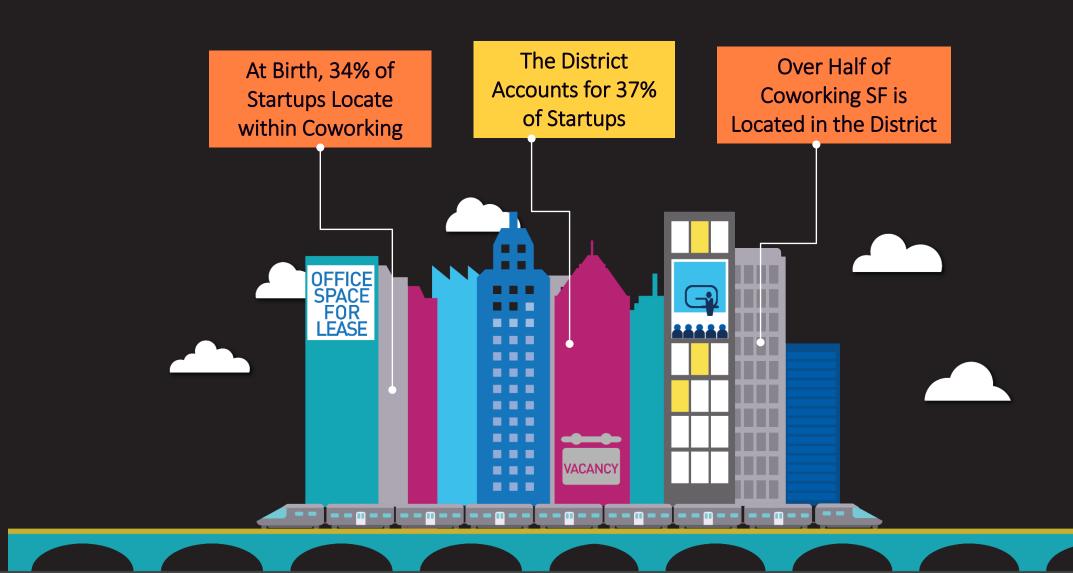
VENTURE CAPITAL FUNDING Washington Metro Area





COWORKING Washington Metro Area





OFFICE MARKET OPPORTUNITIES Washington Metro Area



Target Assets in National Landing and RCB Corridor Before Rents Spike

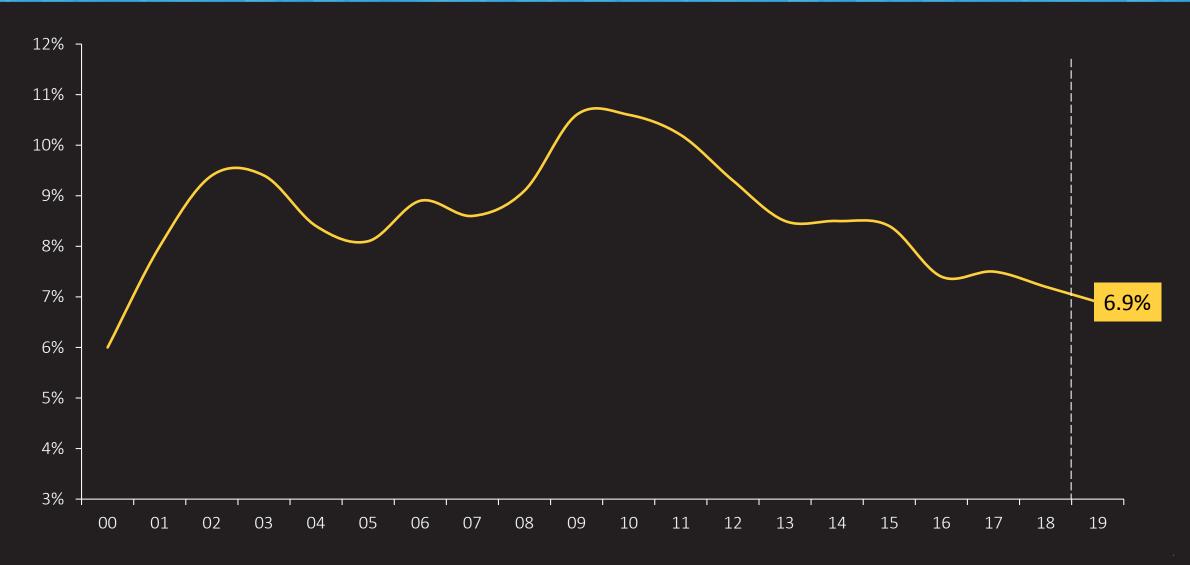
Look to New York
Avenue, National
Landing, and
Dulles Corridor for
Startup Growth

Target Tysons Invest in and Dulles Suburban Non-Corridor for **Metro Assets** Growth **Before Prices** Rise Allocate Space to Coworking - Either Through a Provider or Self-Managed



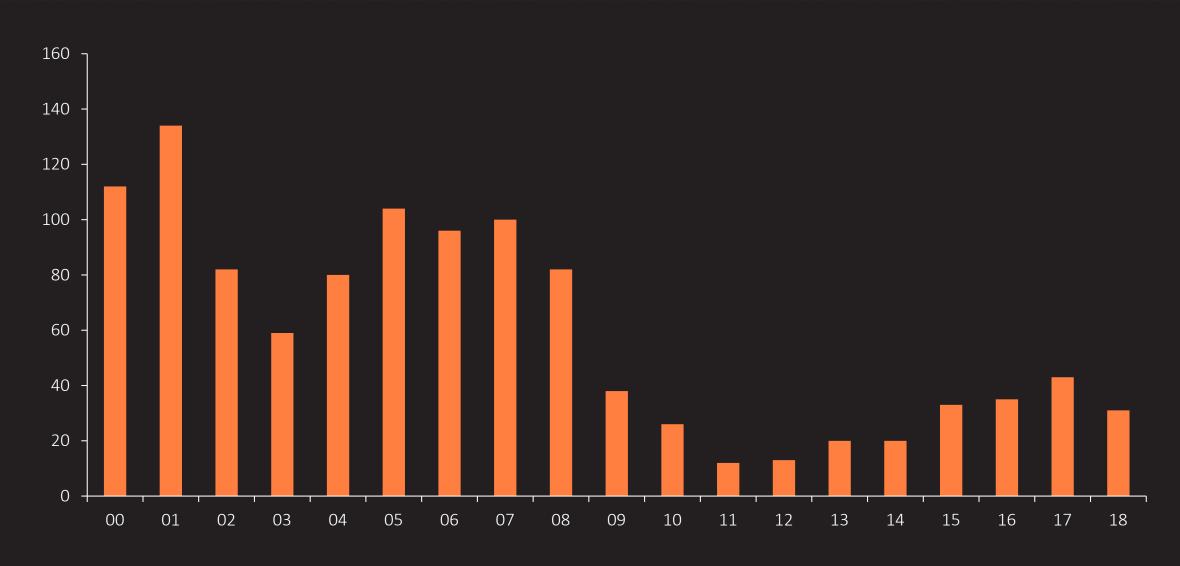
INDUSTRIAL VACANCY RATE Washington / Baltimore Region





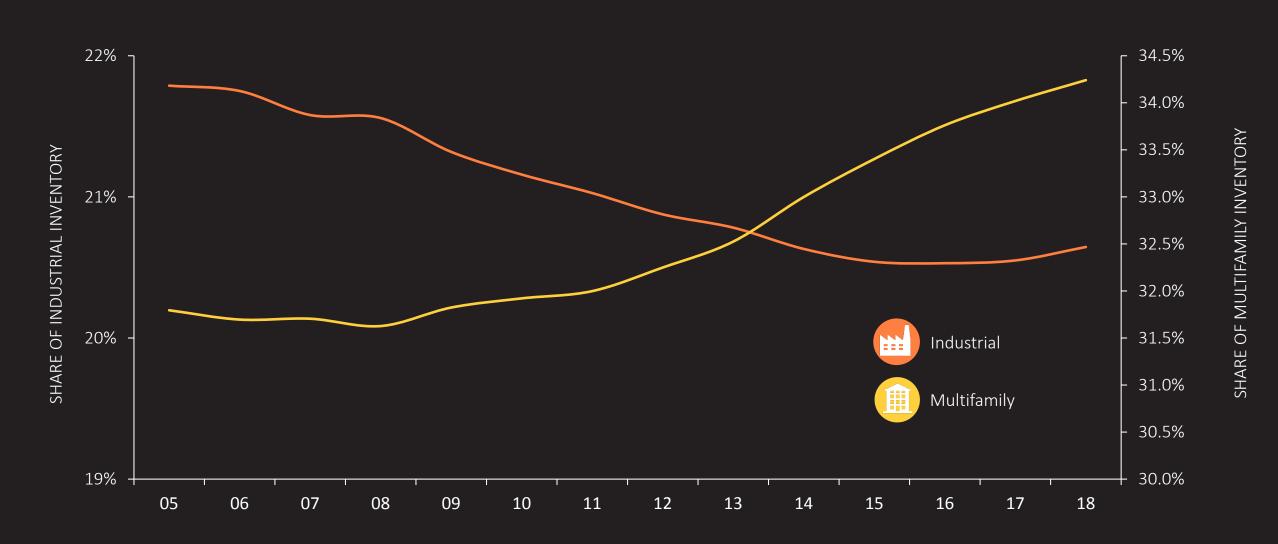
NUMBER OF INDUSTRIAL DELIVERIES Washington / Baltimore Region





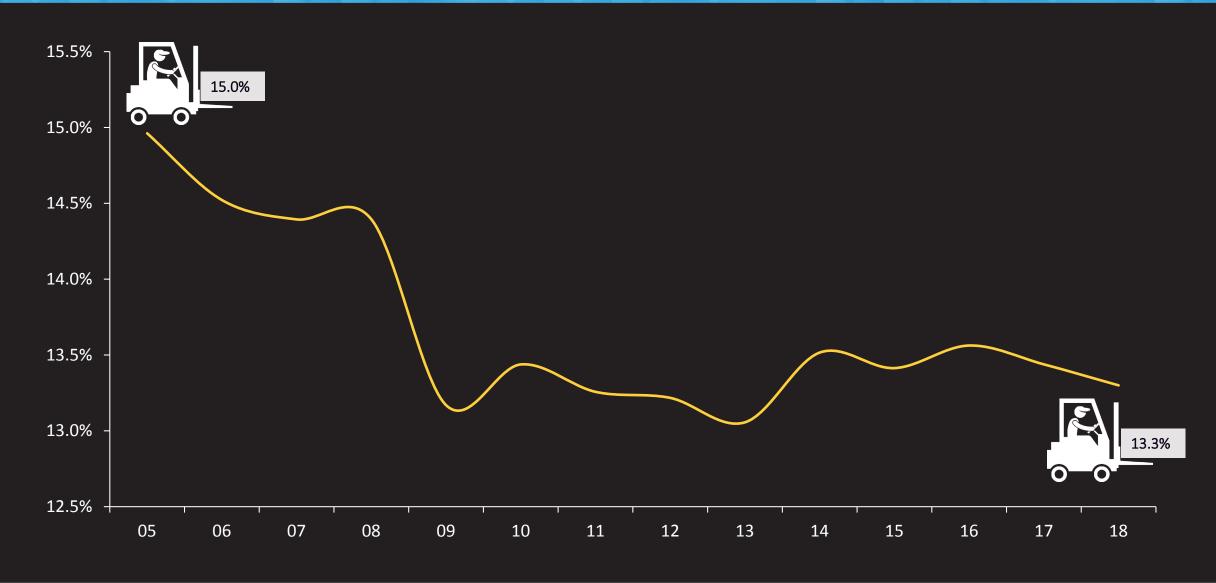
SHARE OF COMMERCIAL REAL ESTATE INVENTORY Washington / Baltimore Region





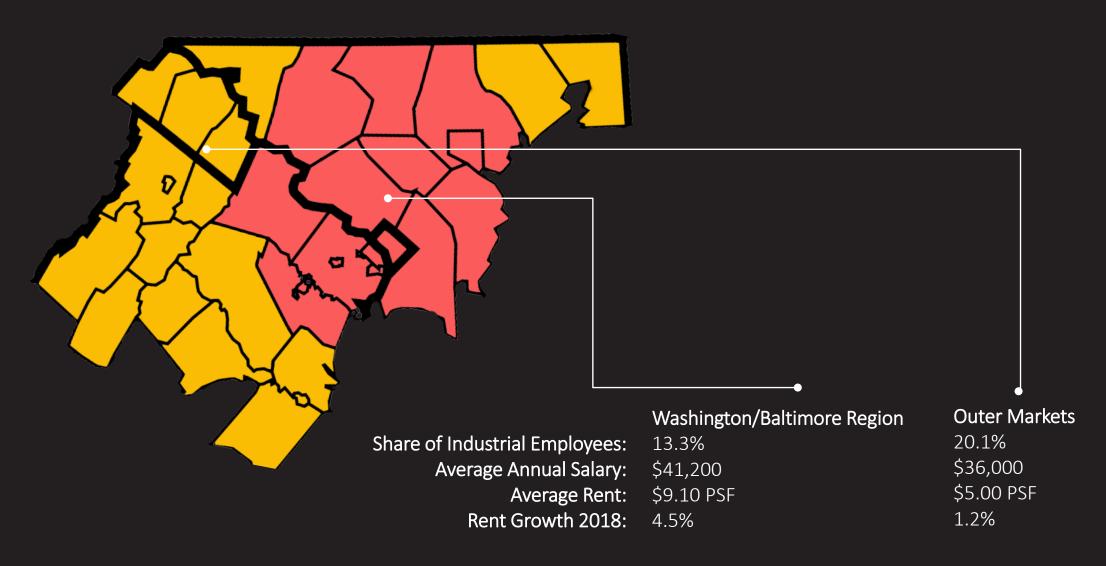
SHARE OF INDUSTRIAL EMPLOYEES Washington / Baltimore Region





INDUSTRIAL STATS Washington / Baltimore Region vs. Outer Markets





INDUSTRIAL STATS BY TYPE Washington / Baltimore Region

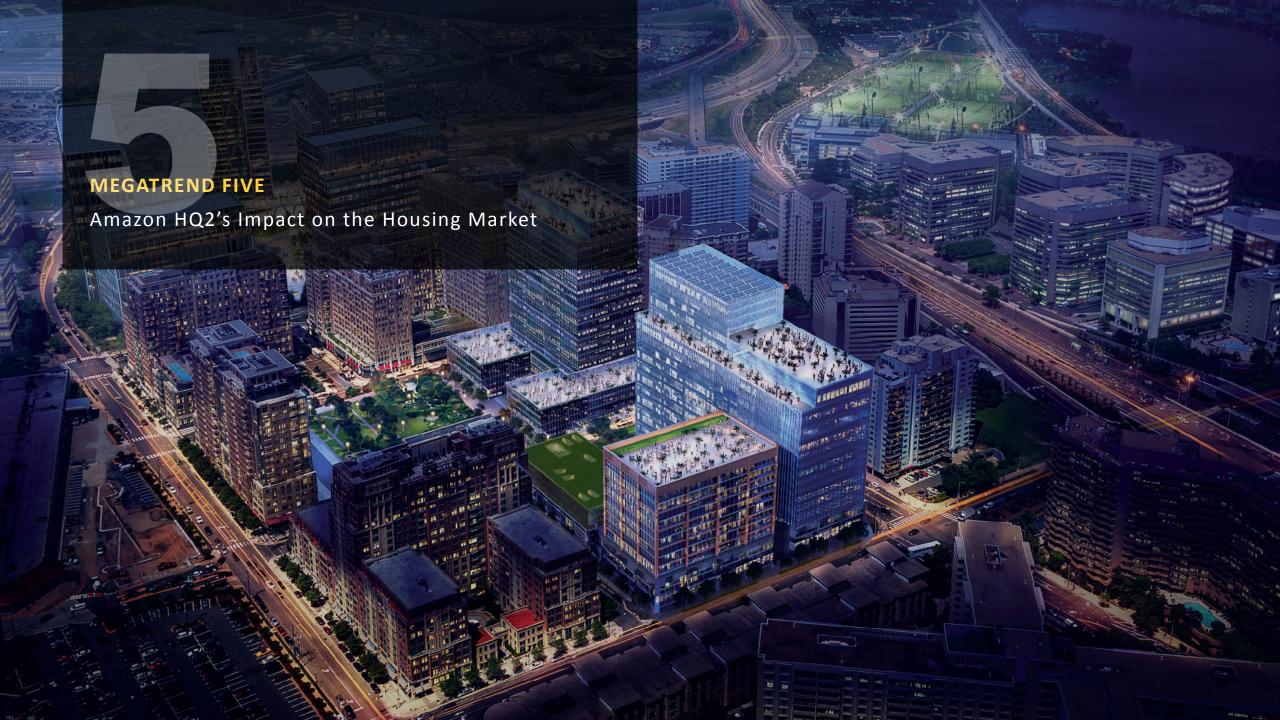


	Small Distribution / Delivery	Flex/R&D	Cold Storage	Service Warehouse
Vacancy Rate at Q4 2018	5.0%	4.3%	4.0%	1.8%
Annual Rent Growth Since 2	013 ^{2.2%}	5.3%	4.9%	4.2%

INDUSTRIAL MARKET OPPORTUNITIES Washington / Baltimore Region







AMAZON HQ2 IMPACT Washington Metro Area



amazon

- —— Up to 37,850 direct jobs to be created at National Landing campus at full build-out.
- Initially, 400 positions will be added in 2019 and another 900 in 2020.
- Half of the positions will be tech-related.
- Average annual income of \$150,000.

HOUSEHOLD DEMOGRAPHIC PROFILE Amazon HQ1 and HQ2 Neighborhoods | 2018



Top Five Tapestry® Segments

South Lake Union/ Downtown Seattle

- Metro Renters
- Social Security Set
- Dorms to Diplomas
- Laptops and Lattes
- Retirement Communities

National Landing/ Arlington County

- Metro Renters
- Laptops and Lattes
- Top Tier
- Trendsetters
- Urban Chic

Long Island City

- Laptops and Lattes
- High-Rise Renters
- Trendsetters
- Downtown Melting Pot
- Metro Renters

Uptown Individuals LifeMode Group:

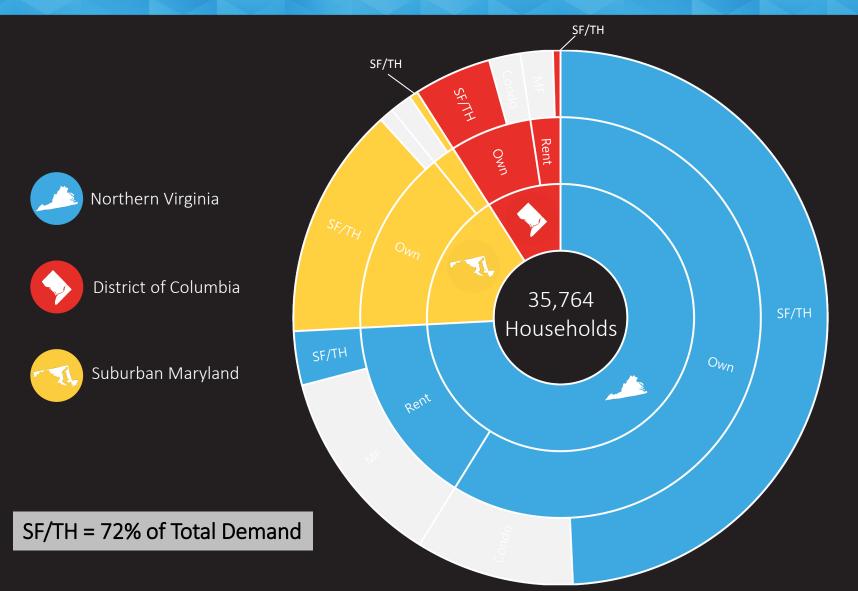




NETFLIX

AMAZON HQ2 WORKFORCE HOUSING DEMAND Washington Metro Area | At Full Build-Out

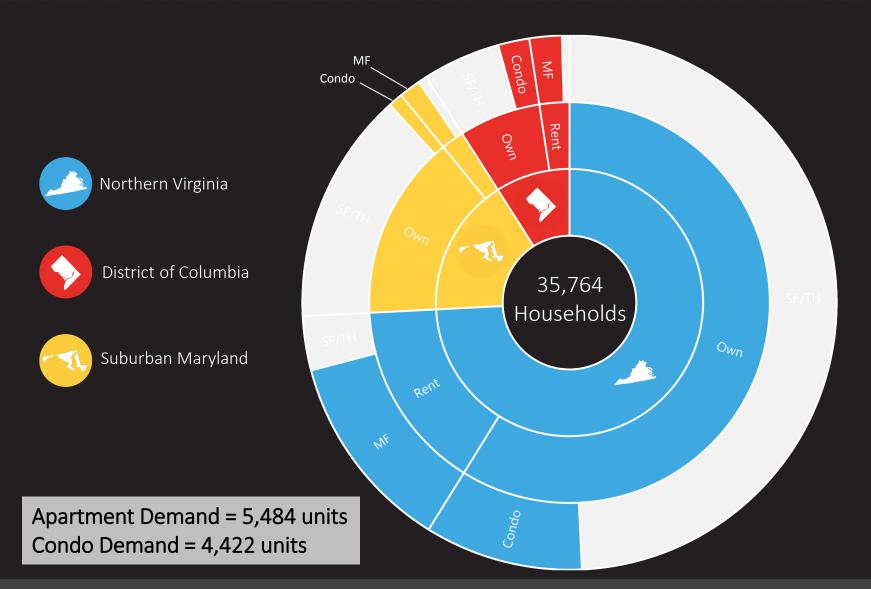




An estimated 2,086 households will live outside the Washington metro area, or about 6% of the HQ2 workforce at National Landing.

AMAZON HQ2 WORKFORCE HOUSING DEMAND Washington Metro Area | At Full Build-Out

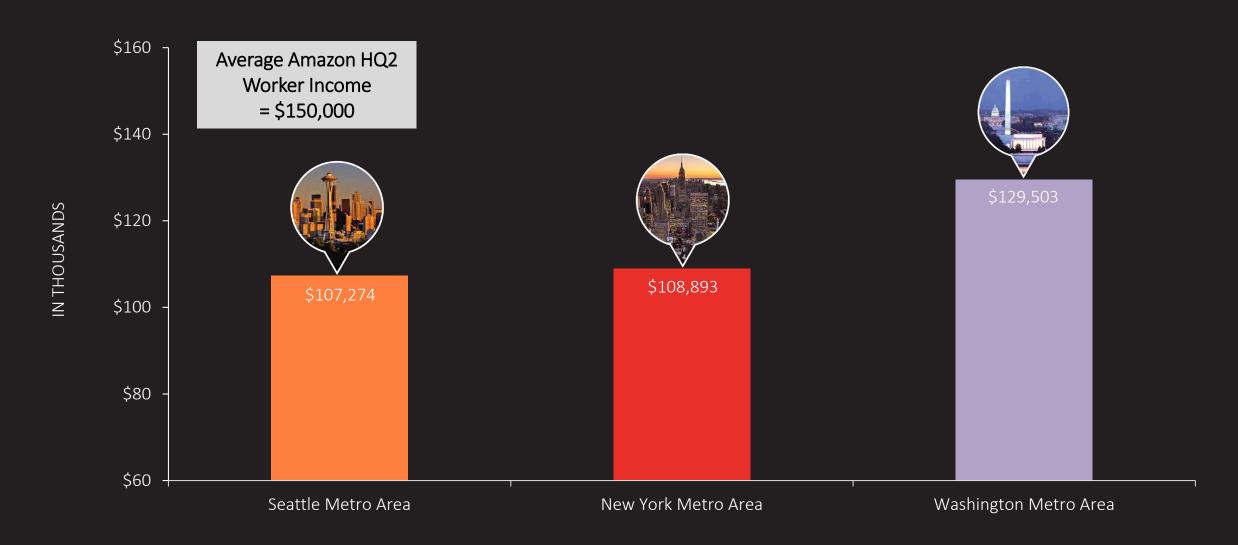




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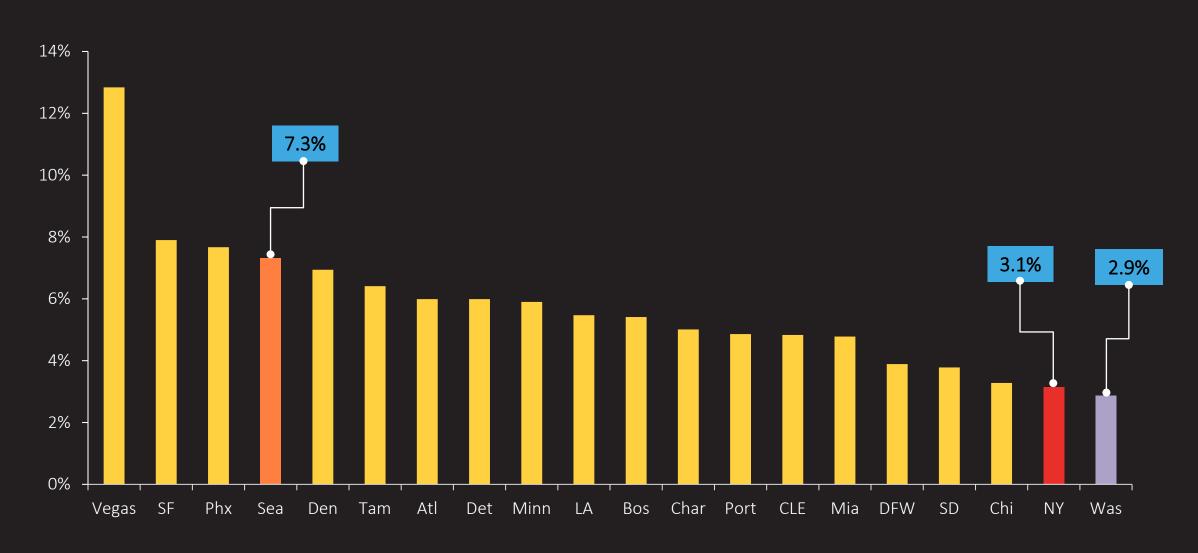
AVERAGE HOUSEHOLD INCOME Amazon HQ1 and HQ2 Metro Areas | 2018





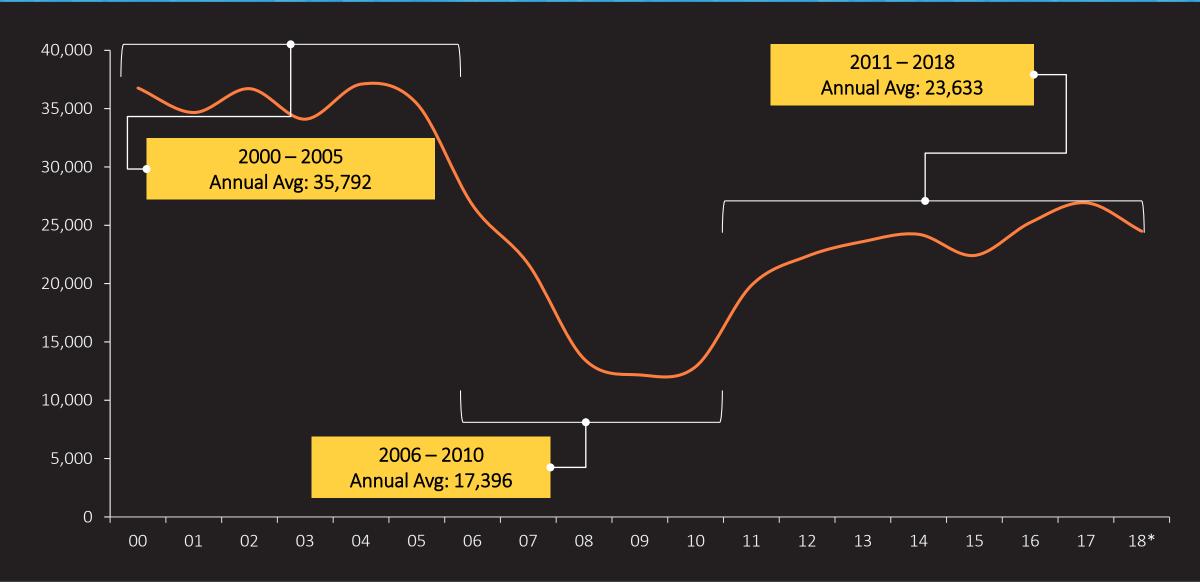
PRICE CHANGES - HOME PRICE INDICES Select Markets | October 2017 - October 2018





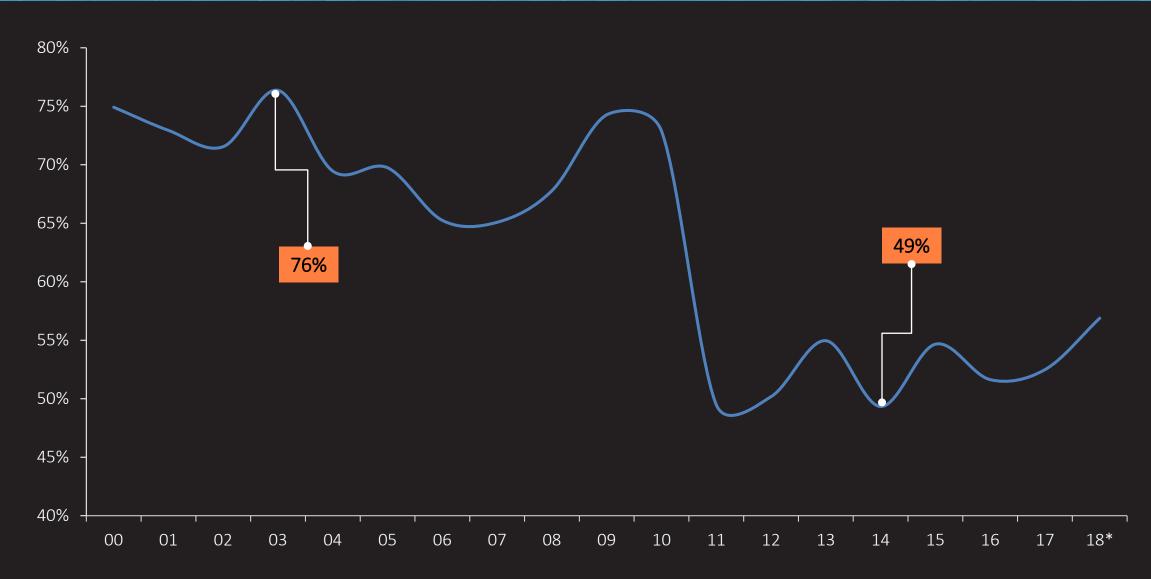
BUILDING PERMIT TREND FOR ALL HOUSING TYPES Washington Metro Area





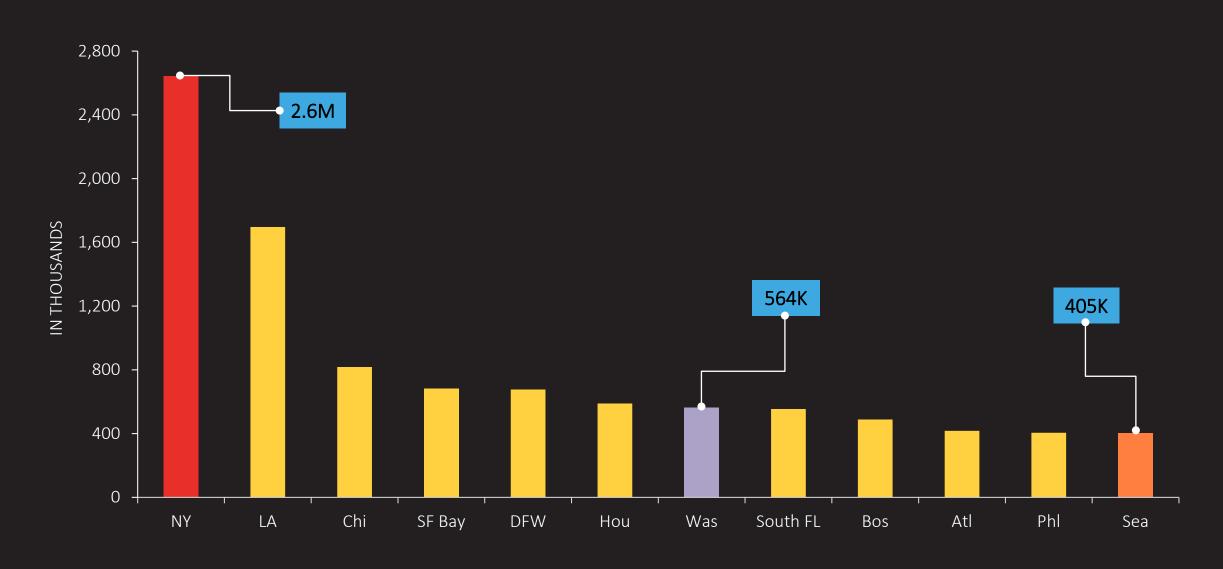
SINGLE-FAMILY SHARE OF TOTAL BUILDING PERMITS Washington Metro Area





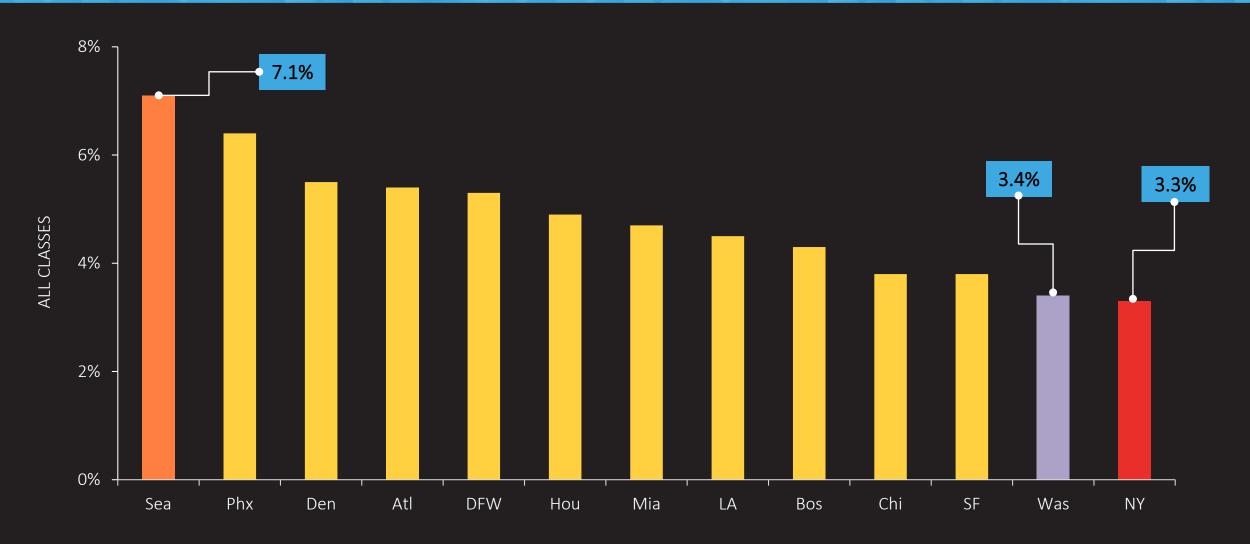
LARGEST APARTMENT MARKETS Select Metro Areas | 2017





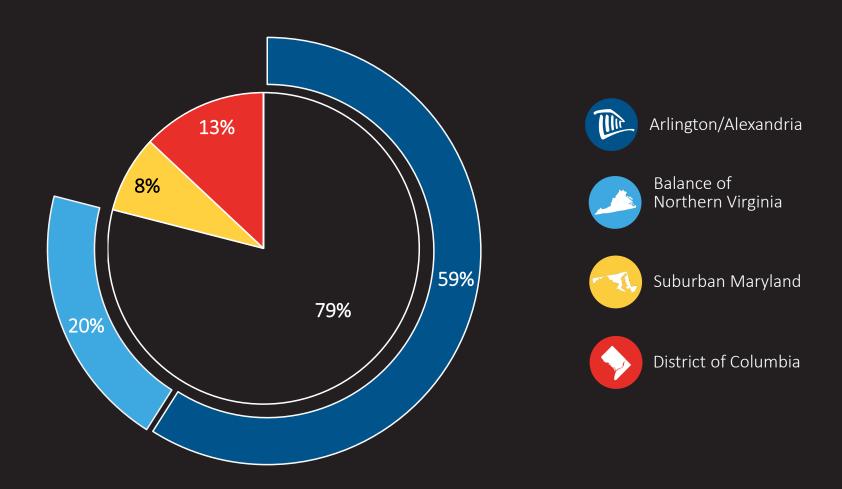
ANNUAL APARTMENT RENT GROWTH Select Metro Areas | Third Quarter 2018





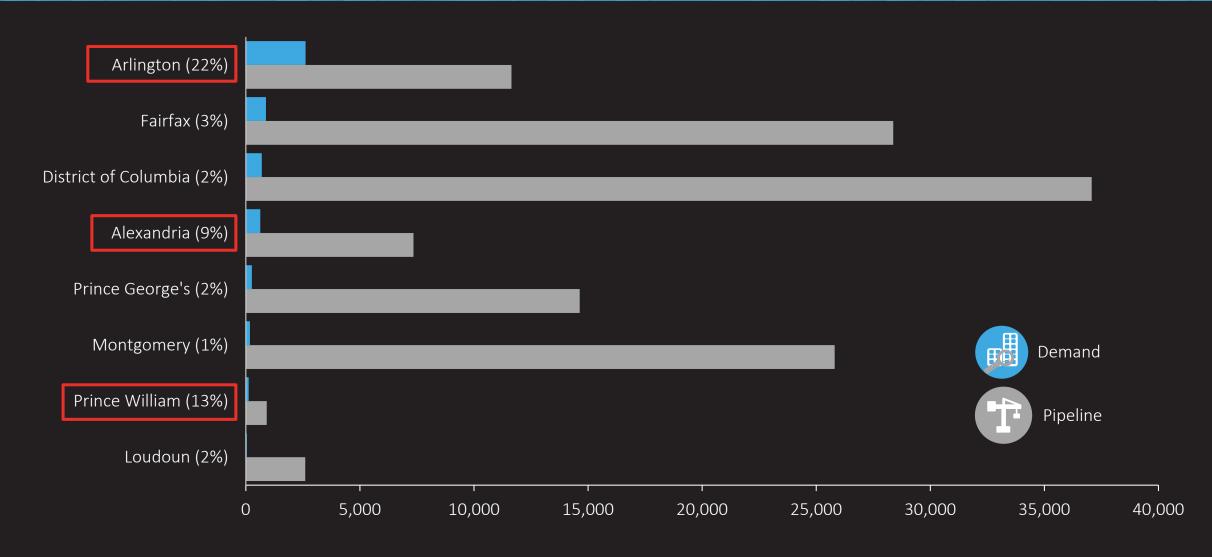
AMAZON HQ2 APARTMENT DEMAND Washington Metro Area | At Full Build-Out





APARTMENT PIPELINE AND HQ2-RELATED DEMAND Washington Metro Area | At Full Build-Out





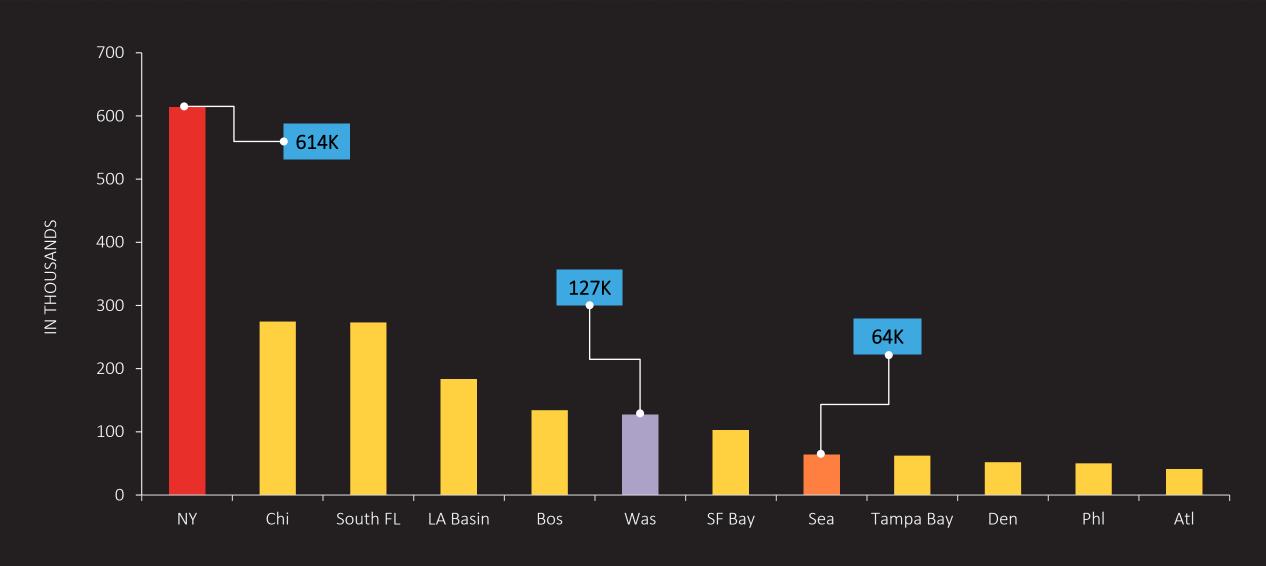
APARTMENT MARKET OPPORTUNITIES Washington Metro Area





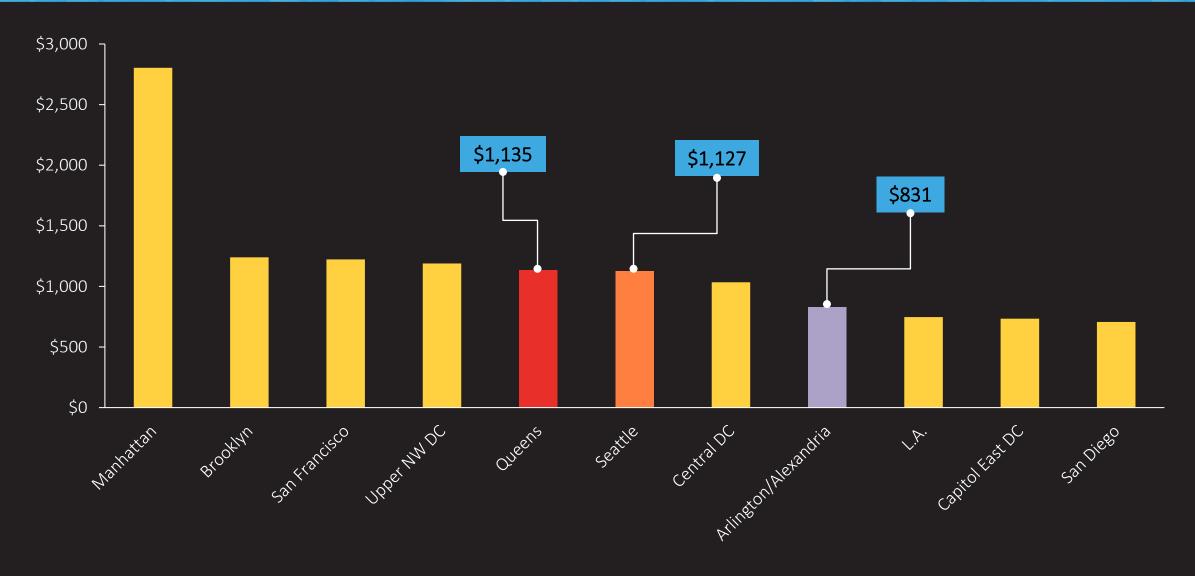
LARGEST CONDOMINIUM MARKETS Select Metro Areas | 2017





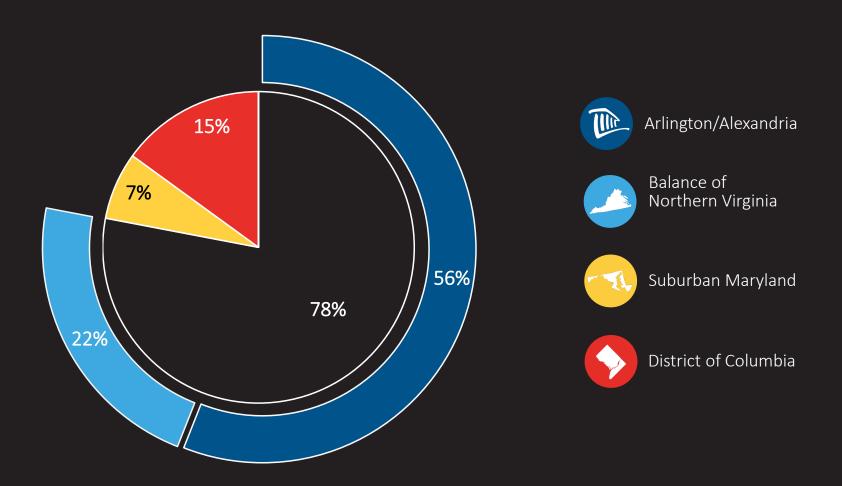
NEW CONDOMINIUM PRICE PER SF Select Submarkets | Mid-Year 2018





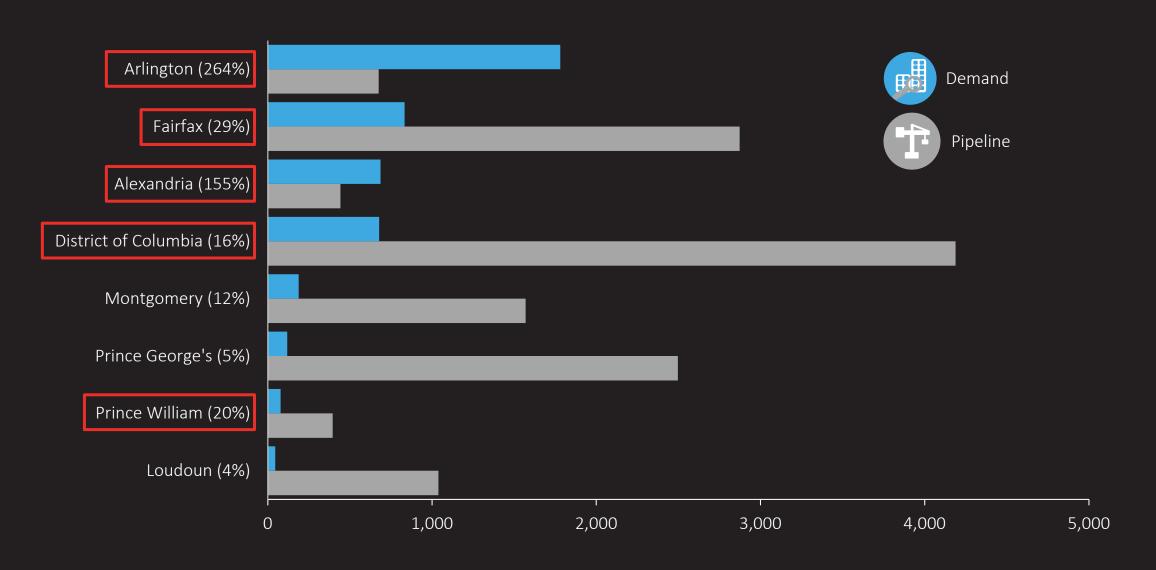
AMAZON HQ2 CONDOMINIUM DEMAND Washington Metro Area | At Full Build-Out





CONDOMINIUM PIPELINE AND HQ2-RELATED DEMAND Washington Metro Area | At Full Build-Out





CONDOMINIUM MARKET OPPORTUNITIES Washington Metro Area





Adaptive Reuse **Projects**

Offer Down Payment Assistance for Millennial Buyers

Create Unit Mixes That Will Appeal to Multiple Demographic Types

> Convert Existing or Under Construction Apartments to Condos











